



# The Art of Regulating Telecommunications and Media

Point of View



# OECD: integrity crucial for regulators

- OECD definition of regulators <sup>1)</sup>:

*“Regulators are entities authorised by statute to use legal tools to achieve policy objectives, imposing obligations or burdens through functions such as licensing, permitting, accrediting, approvals, inspection and enforcement.*

*Often they will use other complementary tools, such as information campaigns, to achieve the policy objectives, but **it is the exercise of control through legal powers that makes the integrity of their decision-making processes, and thus their governance, very important.**” (accentuation by CoCoCo)*

- ‘Integrity’ is a rather abstract concept and the challenge is to give it a practical meaning
- Furthermore, regulators should have a clear role, be accountable and contribute to national welfare <sup>2)</sup>

<sup>1)</sup> [“The Governance of Regulators”](#), OECD Best Practice Principles for Regulatory Policy, OECD Publishing, 2014

<sup>2)</sup> [“Being an Independent Regulator”](#), The Governance of Regulators, OECD Publishing, 2016

# Economic theories on regulation

- **Public Interest theories** assume regulators
  - Have sufficient *information & enforcement powers*
  - Pursue the public interest:
  - Rectify market failures
- **Private interest theories** assume
  - Regulators have insufficient knowledge of markets & businesses
  - All economic agents pursue their own interests
  - All individuals, including public servants, are driven by self-interests
  - Regulators cannot really pursue the public interest
  - Economic agents may succeed in pursuing their own interest at the expense of the public interest

# Areas of regulation

## **1. Economic regulation:**

- *Structural – market characteristics:*
  - Market design, e.g. number of players, split between core infrastructure and service providers
  - Market access: qualifications, licences, authorisations
- *Conduct - behaviour of producers and consumers, e.g.:*
  - Prices: both consumers and competitors (e.g. site sharing costs)
  - Interference/ compliance with technical standards
  - Consumer protection, including:
    - Roaming and interconnection
    - Switching
    - (Universal) service obligations
    - Protection against criminal, fraudulent activities

## **2. Social regulation – protection of workers, consumers and society at large:**

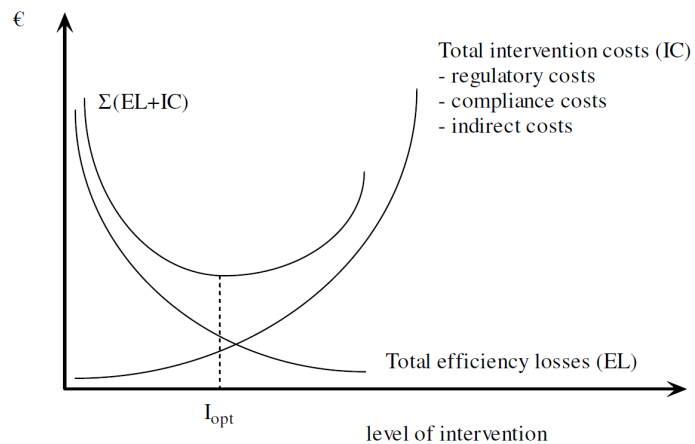
- Health, safety and environment
- Consumer rights
- Protection against harmful and illegal content

## **3. International agreements, including:**

- WRC-agreements/ Radio Regulations
- Compliance with international obligations, such as international number plans and the Budapest Convention on Cybercrime

# Fundamental issues in regulation

- Public interest: hard to define & to measure
- Social issues: politically sensitive  $\Rightarrow$  possible pressure on regulator
- 'Market failure': difficult to quantify
- Information on demand, investments and costs (e.g. operational expenses, financing costs) is hard to get for regulators
- Internationalisation complicates enforcement:
  - Foreign companies (e.g. OTT phone & messaging service providers) may dominate the national market
  - Local parties (e.g. telco's) should not be disadvantaged
- Intervention costs should stay below the (anticipated) gain in welfare
- Pressure by interest groups/politicians, e.g. through *media campaigns*, could result in sub-optimal decisions
- In the absence of sufficient countervailing power regulators could follow their own agenda, resulting in economic inefficiency
- The remit of a regulatory agency should be very clear to avoid 'regulator shopping' by market parties and conflicts between agencies



(Source: "Pros and cons of sector specific regulation", Johan den Hertog, 2010)

# Finding the proper level of regulation

## 1. Pros and cons of a sector specific *regulatory authority*:

- **Pros:**
  - Independence
  - Sector understanding results in more effective rules
  - Ability to respond to sector-specific inefficiencies
  - Dedication
  - Flexibility
- **Cons:**
  - Introduction of costs both for the regulator and for companies, such as information gathering, monitoring, compliance costs
  - Risk of 'competition' between regulators in overlapping areas, such as broadcasting, Telecommunications and data protection

## 2. Finding the optimal level of *regulation* is difficult *ex ante*:

- Missing information leads to (too) many assumptions
- Impact of new rule on welfare can often only be defined qualitatively
- Strategic response of market players can be unexpected
- Risks can be reduced by conducted market consultations

# Typical areas of regulation

- Monopolistic markets:
  - Monopolists choose prices that maximize profits
  - Regulator corrects situation, e.g. with price or profit rules
- Competitive markets:
  - Social regulation
  - Correcting undesirable 'externalities' like health, safety and environmental issues and risk of exclusion of certain groups
  - Promoting innovation
  - Retaining a level-playing field, e.g. by rejecting fusions or acquisitions
- Controversial or sensitive products/services:
  - Information provisioning, especially related to media:
    - Plurality
    - Diversity
  - Social stability
  - State security
- International co-ordination:
  - Supporting or conducting negotiations
  - Implementing international agreements in local market(s)

# Regulation in Telecoms and Broadcasting

- Managing scarce resources:
  - Spectrum
  - Numbers
  - Rights of Way
- Market structuring:
  - Number of licences
  - Nature of licences: vertically integrated operators or split between (parts of) networks and services
  - Licence conditions (rights and obligations)
  - Business conduct, e.g. rules on sharing facilities and information exchange
- Consumer protection
- Selecting international standards to be used and/or defining national standards
- In case of content services:
  - Endorsing media plurality and diversity
  - Blocking or complicating the dissemination of illegal or harmful content (but should not conflict with human right of freedom of opinion and expression)
- International co-ordination
- Enabling technologies for non-commercial services, including emergency services, military and science



# Conclusions for ICT-Regulation

- An ICT regulator should have a clear profile and remit:
  - The scope of an ICT regulator often overlaps with other regulatory authorities, for instance a Competition Authority or a Data Protection Authority
  - It should be clear which agency has the last word in case of overlapping issues. Delays and 'regulator shopping' by market players are undesirable
- Regulators introduce costs to market players. It is vital that a regulatory agency produces benefits that outweigh the costs. The regulator should aim to [minimise costs and market distortions](#)
- A regulator should protect its independence, for instance by adopting the OECD [seven principles for the governance or regulators](#)
- Typical areas for an ICT Regulatory Authority are:
  1. Spectrum management
  2. Number management
  3. Infrastructure management
  4. Market structuring (in cooperation with the Competition Authority)
- In case of media a regulator may also have a responsibility for content-related issues, e.g. in connection with blocking illegal/ harmful content